## Statements of Operations and Cash Flows

#### Unaudited Statement of Operations

For the Six Months Ending June 30, 2009

Income	Budget (YTD) (000's)	Actual (YTD) (000's)	Previous (YTD) (000's)
income			
Assessments including self-insured	\$96,438	\$95,696	\$94,605
Investments	30,260	\$47,883	(37,083)
Province of NB	450	450	297
	\$127,148	\$144,029	\$57,819
Expenses			
Claims costs incurred	100,518	99,508	100,295
Administration	19,416	17,722	16,642
Appeals Tribunal	886	724	690
Legislative obligations	600	762	570
	\$121,150	\$118,716	\$118,197
Excess of income over (expenses)	\$5,998	\$25,313	(\$60,378)

#### **Unaudited Statement of Cash Flows**

For the Six Months Ending June 30, 2009

	Actual (YTD)	Previous (YTD)
	(000's)	(000's)
Cash flow from operating activities		
Cash received from:		
Assessed employers	\$ 100,510	\$ 98,134
Self-insured employers	13,065	12,047
Interest and dividends	13,381	16,260
Province of New Brunswick	900	442
	\$127,856	\$126,883
Cash paid to:		
Injured workers or third parties on their behalf	\$ 65,565	\$ 63,719
Suppliers & employees, for administration and other services	20,315	19,026
	\$85,880	\$82,745
Net cash provided by operating activities	\$41,976	\$44,138
Cash received from:		
Sale of Investments	\$127,531	\$138,039
Cash paid for:		
Purchase of investments	\$ 141,423	\$ 153,988
Purchase of capital assets	599	797
<del>-</del>	\$142,022	\$154,785
Net cash (used in) investing activities	(14,491)	(16,746)
Increase in cash during the year:	27,485	27,392
Cash and short-term investments, beginning of period	34,428	29,112
Cash and short-term investments, end of period	\$61,913	\$56,504

The above statements have been prepared in accordance with the accounting policies and practices outlined in the notes to the financial statements contained in WorkSafeNB's 2008 Annual Report.

#### Risk Assessment

The Board of Directors continues to monitor identified in the 2009-2014 Strategic Plan and Assessment

	Level of Risk	2009-2014 Risk Strategy
isks	Acceptable	O Reduce
Risk	Cautionary	<ul><li>Accept</li></ul>
	Unacceptable	
	13. General health sta	
	recovery times ca	used by the poor general

**Unique Mandate Risks** 1. Funding level volatility 2. Gaps and delays in health and safety legislation 3. Appeals Tribunal decisions that are inconsistent with Board policy 4. Impact of deflation on benefits 5. Level and comprehensiveness of

6. WorkSafeNB's role in return to work

and meeting stakeholders' expectations

8. Annuity set aside is subject to market 

O

WorkSafeNB's role in health and safety 11. New and emerging occupational

7. Changes to international financial reporting standards

intergenerational equity and the

sustainability of the workers'

compensation system

10. Varying expectations of

health status of New Brunswickers 14. Increased accidents associated with

skills and labour shortages 15. Level of knowledge and resources to address emerging high-risk industries 16. Changes to legislation, regulation, and policy in other jurisdictions 17. Literacy and education level of

injured workers 18. Impact of language and cultural barriers on safety and return to work

### **Operational Risks**

19. WorkSafeNB employee retirement levels ■ ○ 20. Impact of catastrophic events on business continuity 21. WorkSafeNB employee retention in specialized fields

Risks to Reputation

22. Government decisions independent of WorkSafeNB advice 23. Fraud and abuse

12. Availability and cost of health care ..... Management's Cautionary Notes:

## **Endnotes**

volatility 9. Decisions that threaten

diseases

**External Risks** 

- Source: Corporate Services, information as of December 31, 2008.
- 2. Source: WorkSafe Services, annual data as of December 31, 2008.
- Source: Human Resources, December 31, 2008.
- 4. Source: AWCBC Key Statistical Measures #21. Note that New Brunswick has a three-day waiting period, therefore, the number of lost time claims included in this figure may not reflect every lost-

- Source: WorkSafe Services, August 15, 2009.
- Source: WorkSafeNB, 2008 Client Satisfaction Survey.
- 7. Source: Corporate Services, June 30, 2009.
- 8. Days absent = the total days absent / (actual yearly budgeted vacant positions).
- 9. Staff turnover = active positions / (active positions + terminated positions) per year. 10. Source: Human Resources, August 4, 2009.
- 11. Excludes files opened that do not result in a claim
- 12. Prior years adjusted to most current data.
- 13. Staff Engagement is a new measure for 2008.
- 14. Annual Outcomes are reported using the data provided in the Annual Results Document and do not reflect changes as the data matures.
- 15. Previous industries = industries that have been, but are no longer focus industries; Active > 1 year = Current focus industries that have been focus industries for more than one year (nursing homes. supermarkets); Active < 1 year = Current focus industries that have been focus industries for less than one year (restaurants).
- 16. Manageable claims include, for example, claims that were reported late, appealed, or where an employer filed a form of election.

# Contact information

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# Being Accountable:

Second Quarter Results: April to June 2009

WorkSafeNB is committed to ensuring the highest standards in governance and administration. As such, management is pleased to present to the Board of Directors WorkSafeNB's second quarter results. This scorecard provides a summary of WorkSafeNB's progress towards achieving its five strategic goals, measures, and targets as established during the Board of Directors' annual strategic planning and risk assessment process. This document includes a summary of:

- Annual outcomes related to the goals, measures, and targets;
- Year-to-date indicators that track the achievement of the goals;
- Management's notes to communicate how specific initiatives are helping to fulfill our strategic commitment:
- → Statements of Operations and Cash Flows; and
- Risks that the Board continues to monitor with cautionary notes from management, when applicable.

Strategic Plan & Risk Assessment 2009-2014

2008

86%

2008 2009 2008 2009

Bargaining Non-bargaining

#### Annual Outcomes: December 31, 200814 Year-to-date Indicators\*: June 30, 2009 **Management Notes On Other Activities:** Goals Accident Frequency Rate 2004 2005 2006 Target The nearly 100 "focus firms" identified by WorkSafeNB show overall improvement in reducing Focus Industries Accident Frequency OHS Compliance 2009 Per 100 FTFs5, 15 Annual / YTD5 accidents. Specifically, firms active for more than one year realized a 12% reduction in accident frequency in 2008 compared to the previous five-year average. Considering ■ Previous Industries All accidents per 100 Full-time 3.46 3.61 3.52 3.46 3.48 <3.51 Active - 1vr Inspections WorkSafeNB's experience with "focus industries." it is expected that accident frequencies of Equivalents (FTF)12 ☐ Active < 1vr current focus industries will increase in the short term but will eventually decline. Safety Lost-time accidents NB 1.30 1.42 1.33 1.36 N/A <2.80 Inspections and orders increased in the first half of 2009 by 47% and 45%, respectively, when Canada 2.61 2.56 2.39 2.26 N/A compared to the same period in 2008, resulting mainly from reduced turnover of health and NRE Inevitability of Workplace Accidents GW IW RE safety officers In the second quarter, WorkSafeNB initiated a number of legislative changes, enhanced youth Percentage of workers and employers agreeing that 55% 65% 57% 51% programs in the community colleges, and completed development of an accident causation workplace accidents and injuries are inevitable in 2008 analysis and claim severity measure. The measure is indicating that severe accidents have In 2006, 69% of New Brunswickers and 61% of Canadians believed "workplace accidents and decreased over the past five years. 2007 injuries are an inevitable part of life." In the second quarter, WorkSafeNB's investment portfolio had its best quarter since 1999. Funding History<sup>1</sup> Performance Objective 1: Performance Objective 2: Percent Funded and Dollar Amounts (in millions gaining 10.3%, slightly behind its benchmark return of 10.8%. Equity markets around the world The investment portfolio's rate of return is to exceed the Assets and Liabilities The investment portfolio's rate of return is to exceed the increase in return generated by the investment policy-defined benchmark the CPI +3.8% on a four-year, moving-average basis experienced significant gains, with growing optimism that the worst of the global recession (\$000,000) portfolio by 0.75% on a four-year, moving-average basis<sup>7</sup> may be over. Policy makers' actions to revive global credit markets and restore confidence in Balance Funding Targe ■ CPI + 3.8% 102.3% 111.0% 105.4% Liabilities Assets the financial system appear to be working. Concerns about the financial stability of U.S. banks m WorkSafeNB were eased by better-than-anticipated results of the U.S. Federal Reserve's stress tests. \$832.3 \$842.1 Policy No. 37-100 Long-term Fiscal Strategy and Policy No. 34-200 Investment Goals and 2005 \$920.2 \$899.9 Objectives, document WorkSafeNB's strategy for returning to fully funded status and maintaining investment discipline in volatile market conditions. \$1.035.7 \$933.2 2006 In the second quarter, the Board approved WorkSafeNB's 2009-2014 Strategic Plan and Risk \$1,065.5 \$1,011.0 Assessment. The plan communicates goals and targets, policy and legislative priorities, and 2008 \$930.4 \$1.061.2 strategies to guide decision making at WorkSafeNB. It also summarizes the strategic context Four years ended June and the risks facing WorkSafeNB. The full plan is available at worksafenb.ca Client Satisfaction Improvement in time-to-first-cheque in 2009 is mainly because of lower claim volumes, better Days-to-First-Benefit Cheque 5,16 Awareness of Programs and Services6 Days from Date of Disablement Registered Employers staff levels, and reduced backlog. For manageable claims, actual time-to-first-cheque was Injured Workers6 E 2007 20.2 days in the first half of 2009. ■ All Claims Service 80% WorkSafeNB's ability to shorten time-to-first-cheque can affect client satisfaction with service 70% delivery, According to the 2008 Client Satisfaction Survey, 67% of injured workers expect to 50% receive an income-replacement cheque within two weeks of filing their claims. 40% As part of its strategic plan and risk assessment process, the Board of Directors prioritized 30% policy development for 2009/2010. This included the development of two new policies related 20% to service delivery; one to communicate to employers their legislative obligations and the services available to meet those obligations, and one to communicate the principles that guide WorkSafeNB's service delivery. 2004 2005 2006 2007 2008 2006 2007 2008 Claim Duration of Clients With a RTW Goal Claims Adjudicated by Type5,11 Lost-time Claim Disposition<sup>5</sup> Claims adjudicated by type showed a downward trend in the first half of 2009 when compared Average Paid Compensation Days YTD Total Claimants with a RTW Goal & Full LTD Not returned to work Returned to work / pre-accident employment status to 2008 as a whole. This trend is subject to changes to both accident frequency during the Median paid m Lost time Return to remainder of 2009 and to initiation of claims resulting from accidents occurring in prior years. compensation days<sup>2</sup> With respect to lost-time claim disposition, results in the first half of 2009 are not significantly Work 2004 23.0 days 2005 21.0 days WorkSafeNB continues to seek more timely return to work of injured workers through 6 286 improved programs targeted at shoulder, carpal tunnel, and sciatica injuries; through cognitive 2006 22.1 days motivational management; and through programs designed to reduce high-risk duration 2007 22.0 days claims. WorkSafeNB continues to audit service providers to ensure standards of service are met. In addition, WorkSafeNB is reviewing standards for physiotherapy service delivery, 2008 22 0 days 2005 2006 2007 2008 2006 2007 Davs Absent 8, 10 Staff Turnover9,10 Staff Satisfaction & Engagement 3,13 Health & Safety<sup>3</sup> In the second quarter, 81 employees participated in a variety of training courses, Specifically, ⊗ Percentage of all Staff (YTD) Annual Safety Index YTD & Annual Engagement ■ YTD to further the Staff Satisfaction and Engagement goal, WorkSafeNB held a one-day voluntary Satisfaction training session to assist managers with staff engagement. Safety Index Target >88% In terms of health and safety, there were 14 reported accidents at WorkSafeNB in the first half of 2009, compared to 13 for the same period in 2008. The cost of the five reported accidents in the first half of 2009 for which claims have been finalized totals \$1.132. This compares to a cost of \$8,981 for the four reported accidents for which claims had been finalized in the first half of 2008, an 87% decrease.

2007 2008

2006